

# 2016-2017 ANNUAL REPORT



To inspire a lasting love and appreciation for dance through artistic excellence, exhilarating performances, innovative choreography and superb educational programs.

In furtherance of our mission, we are committed to maintaining and enhancing our status as:

- A classically trained company with a diverse repertory whose range includes the classics as well as contemporary works.
- A company that attracts the world's best dancers and choreographers and provides them with an environment where they can thrive and further develop the art form.
  - An international company that is accessible to broad and growing local, national, and international audiences.
  - A company with a world-class Academy that provides first rate instruction for professional dancers and meaningful programs for non-professional dancers.

• A company with state of the art facilities for performances, rehearsals, and ongoing operations.





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(L) Life Trustee



#### Dear Friends –

I could not be more proud of Houston Ballet's achievements this past year!

Our 47th season kicked off with a landmark tour to Melbourne. Australia featuring Stanton Welch's lavish Romeo and Juliet – the largest tour the company has taken to date. After selling out a groundbreaking 12 performances in Australia, Houston Ballet's season continued with seven premieres, including a world premiere – adding significant and challenging new works to an already impressive repertoire.

Notably, our premiere of William Forsythe's Artifact Suite last fall was marked with rave reviews from Houston Press, Houston Chronicle, and *Broadway World*, praising the unison choreography achieved by our corps de ballet. This growing relationship with Forsythe's iconic works was furthered when he personally selected Houston Ballet to again perform *Artifact Suite* at the prestigious "Celebrate Forsythe" festival in Los Angeles just a few weeks later.

A number of important one-act and narrative ballets were added to Houston Ballet's repertoire – key works from Jerome Robbins, Jiří Kylián, Justin Peck, and David Bintley grew Houston Ballet's repertoire this season, marking a true era of growth for the company.

Yet, the highlight of this season was undoubtedly the phenomenal world premiere of Stanton Welch's The Nutcracker. On behalf of the Houston Ballet Board of Trustees, we were deeply humbled by the community's embrace of this new classic – which garnered more than \$5 million in philanthropic support along with record-breaking crowds and box office revenue. This collaboration with international set and costume designer, Tim Goodchild, brought to life an extravagant and dazzling show that will be a tradition in Houston for decades to come.

Houston Ballet continues to be deeply invested in our community. Our summer and year-round Academy programs are among the best in the nation and attract more than 1,000 enrollments. We also provide a series of award-winning programming to bring the art of dance to people who might not otherwise have access. Our Education and Community Engagement programs gave nearly 63,000 students the opportunity to learn and grow through dance.

Of course, none of these achievements would be possible with the dedicated commitment of our Board of Trustees and thousands of loyal contributors. We're so grateful for the generous support that fuels Houston Ballet's success and growth, on and off stage.

Lastly, please join me in sincerely thanking Artistic Director Stanton Welch and Executive Director James Nelson and the rest of Houston Ballet's talented staff. Their tireless efforts and boundless enthusiasm ensure Houston Ballet continues to thrive. Congratulations on your achievements.

Given the devastation Hurricane Harvey has brought the Theater District, the year ahead will present many new challenges. Still, I know that, with your help, Houston Ballet will continue to bring the joy of dance to our community for many years to come.

Juison &. Thacker

Allison Thacker Board President





Dear Friends of Houston Ballet.

I'm pleased to submit the 2016-17 season annual report to you.

Exciting and ambitious projects highlighted this milestone season for Houston Ballet. Thanks to the amazingly generous underwriting of Ted and Melza Barr, we began the season with the largest international undertaking in the company's history with our Australia tour of Stanton Welch's Romeo and Juliet. The company performed 12 sold out performances to enthusiastic Melbourne audiences and received rave reviews.

In November, Houston Ballet raised the curtain on Stanton's new *The Nutcracker*. With sets and costumes by the award-winning British designer, Tim Goodchild, the spectacular \$5 million production represents Houston Ballet's most ambitious production ever staged. Featuring hundreds of characters and utilizing students from every level of Houston Ballet Academy, the new production enchanted audiences young and old and set new records in attendance and box office revenue.

The Houston Ballet – Birmingham Royal Ballet co-production of *The Tempest* opened our final series in May. With inventive choreography by David Bintley, a commissioned score by Sally Beamish and sets and costumes by Rae Smith, the spectacular new staging of Shakespeare's classic rounded out this aspirational season of major endeavors.

Our performances, education programs and special events impacted the lives of nearly 372,000 individuals in our community and away. We gave a total of 106 performances this season, including 83 at Wortham Theater Center, three at Miller Outdoor Theatre, one at Cynthia Woods Mitchell Pavilion and 19 on tour. Under the direction of Vicki Attard, our Academy provided world-class instruction to over 1,100 talented students in our year-round, summer-intensive and adult-class programs, and our education and community engagement programs achieved another outstanding year of increased impact through our 18 signature programs, reaching nearly 63,000 students in 326 area schools and community centers.

In addition to our Australia tour, Houston Ballet gave three performances of *Artifact Suite* in Los Angeles as part of the Celebrate Forsythe festival at the Dorothy Chandler Pavilion. Further building on the company's phenomenal success in Hamburg two seasons ago, we returned to Germany to give four performances in Ludwigshafen and Bonn.

It's an honor to work with Houston Ballet Board President, Allison Thacker, and I owe a tremendous debt of gratitude to our Trustees, volunteers and supporters who make it possible for Houston Ballet to deliver on its mission. I am proud to work with a team of exceptional artists, crew and staff who bring inspiration and beauty to life through dance.

Jons D. Mul-

James Nelson Executive Director





## 2016/17 COMPANY ROSTER

#### WOMEN

First Soloist

Principal Jessica Collado Karina González Yuriko Kajiya Melody Mennite Sara Webb

Demi Soloist Mackenzie Richter Tyler Donatelli Alyssa Springer Mónica Gómez Megumi Takeda Bridget Kuhns Natalie Varnum Katelyn May Chae Eun Yang Madeline Skelly Madison Young

### Corps de Ballet

Kaleigh Courts Soo Youn Cho Aoi Fujiwara Katharine Precourt Soloist Elise Elliott Jacquelyn Long Allison Miller

Apprentice Nina Fernandes

Thays Golz Jenna Gooden Katy Harvey Gabrielle Johnson Mallory Mehaffey

Alexandra Burman Futaba Ishizaki

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#### MEN

#### Principal

Ian Casady Jared Matthews Connor Walsh Charles-Louis Yoshiyama

First Soloist Linnar Looris

#### Soloist

Chun Wai Chan Christopher Coomer Derek Dunn Christopher Gray Oliver Halkowich

#### Demi Soloist

Rhodes Elliott Aaron Sharratt Hayden Stark Brian Waldrep Harper Watters

#### Corps de Ballet

Caleb Durbin Daniel Durrett Syvert Lorenz Garcia Shogo Hayami Shu Kinouchi Rhys James Kosakowski Dylan Lackey

Zecheng Liang Adrian Masvidal William Newton Michael Ryan

#### Apprentice

Chandler Dalton Daniel McCormick Samuel Rodriguez Andrew Vecseri

## 2016/17 SEASON AT A GLANCE

## MAIN STAGE

#### AMERICAN INGENUITY - DIRECTOR'S CHOICE September 8 - 18, 2016 THEMES AND VARIATIONS Music by Peter I. Tchaikovsky Choreography by George Balanchine Costume Design after Karinska Lighting Design by Tony Tucci, recreated by Lisa J. Pinkham **OTHER DANCES** Music by Frederic Chopin Choreography by Jerome Robbins Costume Design by Santo Loquasto Lighting Design by Jennifer Tipton, recreated by Perry Silvey **ARTIFACT SUITE** Music by Johann Sebastian Bach with variations by Eva Crossman-Hecht

Choreography by William Forsythe Costume Design by William Forsythe Set Design by William Forsythe Lighting Design by William Forsythe

SON OF CHAMBER SYMPHONY September 22 – October 2, 2016 Music by John Adams Choreography by Stanton Welch AM Costume Design by Travis Halsey Lighting Design and Scenic Concept by Jack Mehler

#### MADAME BUTTERFLY

September 22 – October 2, 2016 Music by Giacomo Puccini Adapted and arranged by John Lanchbery OBE Choreography by Stanton Welch AM Costume Design and Scenic Design by Peter Farmer Lighting Design by Lisa Pinkham

#### CINDERELLA

March 2 – 12, 2017 Choreography by Stanton Welch AM Music by Sergei Prokofiev Costume and Scenic Design by Kristian Fredrikson Lighting Design by Lisa J. Pinkham

#### LEGENDS AND PRODIGY

March 16 – 26, 2017 STEPPING STONES Choreography by Jiří Kylián

Music by John Cage & Anton Webern Costume Design by Michael Simon Set Design by Michael Simon Lighting Design by Joke Visser



#### GROSSE FUGE

Choreography by Hans van Manen Music by Ludwig van Beethoven Costume Design by Hans van Manen Set Design by Jean-Paul Vroom Lighting Design by Jan Hofstra **YEAR OF THE RABBIT** Choreography by Justin Peck Music by Sufjan Stevens and Michael Atkinson Costume Design by Justin Peck, supervised by Marc Happel Lighting Design by Brandon Stirling Baker

#### THE TEMPEST

May 25 – June 4, 2017 Choreography by David Bintley Music by Sally Beamish Scenic and Costume Design by Rae Smith Lighting Design by Bruno Poet

#### LA BAYADERE

June 8 – 18, 2017 Choreography by Stanton Welch AM Music by Leon Minkus Arranged by John Lanchberry Costume and Scenic Design by Peter Farmer Lighting Design by Francis Croese

#### THE NUTCRACKER

November 25 - December 27, 2016

Music by Peter I. Tchaikovsky Choreography by Stanton Welch AM Scenic and Costume Design by Tim Goodchild Lighting Design by Lisa Pinkham Projection Design by Wendall Harrington

JUBILEE OF DANCE December 2, 2016

ACADEMY SPRING SHOWCASE April 28 – 29, 2017



## OTHER STAGES

#### MELBOURNE, AUSTRALIA June 30 - JULY 9, 2016 ROMEO & JULIET

Choreography by Stanton Welch AM Music by Sergei Prokofiev Scenic Design by Roberta Guidi di Bagno Costume Design by Roberta Guidi di Bagno

#### LOS ANGELES, CALIFORNIA OCTOBER 21-23, 2016 ARTIFACT SUITE

Music by Johann Sebastian Bach with variations by Eva Crossman-Hecht Choreography by William Forsythe Costume Design by William Forsythe Set Design by William Forsythe Lighting Design by William Forsythe

#### LUDWIGSHAFEN AND BONN, GERMANY APRIL 7-12, 2017 TAPESTRY

Music by Wolfgang A. Mozart Choreography by Stanton Welch AM Costume Design by Holly Hynes Lighting Design by Lisa J. Pinkham **MANINYAS** Music by Ross Edwards Choreography by Stanton Welch AM Scenic and Costume Design by Stanton Welch AM Lighting Design by Lisa J. Pinkham **VELOCITY** Music by Michael Torke Choreography by Stanton Welch AM Scenic and Costume Design by Kandis Cook Lighting Design by Francis Croese

# THE CYNTHIA WOODS MITCHELL PAVILION May 5, 2017

#### MILLER OUTDOOR THEATER May 12-14, 2017

SON OF CHAMBER SYMPHONY Music by John Adams Choreography by Stanton Welch AM Costume Design by Travis Halsey Lighting Design and Scenic Concept by Jack Mehler MADAME BUTTERFLY Music by Giacomo Puccini Adapted and arranged by John Lanchbery OBE Choreography by Stanton Welch AM Costume Design and Scenic Design by Peter Farmer Lighting Design by Lisa Pinkham

## 2016/17 HOUSTON BALLET ORCHESTRA

#### 1st Violin

Denise Tarrant , Concertmaster Rachel Shepard, Assistant Concertmaster Eric Chi Rasa Kalesnykaite Linda Sanders Carrie Kauk Sylvia Ver Meulen Mary Reed Oleg Sulyga Anabel Ramirez Chavdar Parashkevov

#### 2nd Violin

Natalie Gaynor, Principal Trung Trinh, Assistant Principal Elizabeth Frederick Karen Hall Wilkson Miriam Belyatsky Barbara Shreffler Noel Martin Erica Robinson

#### Viola

Rene Salazar, Principal Lorento Golofeev, Assistant Principal Marcia Ryan Mary Fulgham Dawson White Elizabeth Charles Golofeev

#### Cello

Barrett Sills, Principal Max Dyer Wendy Smith-Butler Dave Zeger Steven Wiggs Steven Estes

### Bass

Curry Duffey, Principal Dennis Whittaker Greg Garcia Carla Clark

#### Flute

Seth Morris, Principal Peggy Russell-Roubicek Colleen Matheu Johnson

Piccolo Colleen Matheu Johnson

Oboe Elizabeth Priestly Siffert, Principal Spring Hill Alison Chung

English Horn Spring Hill

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Clarinet Randall Griffin, Principal

**Bass Clarinet** Eric Chi

## Bassoon

Michael Frederick, Principal Amanda Swain

Horn James Wilson, Principal Jamie Leff Sarah Cranston Spencer Park

#### Trumpet Jim Vassallo, Principal Will Strieder Theresa Hanebury

Trombone Thomas Hulten, Principal Michael Warny

**Bass Trombone** Richard Reeves

Tuba Mark Barton, Principal

Timpani Nancy Nelson, Principal

Percussion Christina Carroll, Principal Karen Slotter

Harp Joan Eidman, Principal

Piano/Celesta Katherine Burkwall-Ciscon



## PERFORMANCE IMPACT

#### 83 Performances at Wortham

**23** Performances on other stages

1 World Premiere

**1** American Premiere

**5** Houston Premieres

#### Global Reach:

Melbourne, Australia Los Angeles, California Ludwigshafen, Germany Bonn, Germany

**267,175** Total number of individuals reached through performance and community engagement efforts















### WORLD PREMIERE

November 25, 2016 THE NUTCRACKER

Music by Peter I. Tchaikovsky Choreography by Stanton Welch AM Scenic and Costume Design by Tim Goodchild Lighting Design by Lisa Pinkham Projection Design by Wendall Harrington

"This Nutcracker is funny and enormous and breathtaking all wrapped up in a visual spectacle of exquisite costumes and lighting. It is an extravaganza in the best sense of that word."







## "...a sophisticated spectacle."

- Houston Chronicle



### HOUSTON BALLET PREMIERE

September 8, 2016 ARTIFACT SUITE Music by Johann Sebastian Bach with variations by Eva Crossman-Hecht Choreography by William Forsythe Costume Design by William Forsythe Set Design by William Forsythe Lighting Design by William Forsythe

## "This is a deeply emotional, highly architectural work that exploits the talents of each and every dancer in an extreme manner."

- Culture Map



SON OF CHAMBER SYMPHONY Choreography by Stanton Welch AM Costume Design by Travis Halsey Lighting Design by Jack Mehler

"... meticulously performed by a company of point-perfect dancers, moving with mechanical precision to the beat of the score."

- Broadway World



HOUSTON BALLET PREMIERE Choreography by Jerome Robbins Costume Design by Santo Loquasto Lighting Design by Jennifer Tipton, recreated by Perry Silvey

## "... a lovely addition to the Houston Ballet repertoire."

- Houston Press



## HOUSTON BALLET ON TOUR 2016/17



HOUSTON BALLET PREMIERE March 16, 2017 STEPPING STONES Choreography by Jiří Kylián Music by John Cage & Anton Webern Costume Design by Michael Simon Set Design by Michael Simon Lighting Design by Joke Visser

> "...Kylian's choreography dazzles, and Houston's technically brilliant dancers quickly become the true center of attention."

> > - Houston Chronicle



## HOUSTON BALLET PREMIERE March 16, 2017 YEAR OF THE RABBIT Choreography by Justin Peck

Music by Sufjan Stevens and Michael Atkinson Costume Design by Justin Peck, supervised by Marc Happel Lighting Design by Brandon Stirling Baker

## "Nothing felt fresher than Justin Peck's 'Year of the Rabbit'..."

- Culture Map Houston



LOS ANGELES, CALIFORNIA: OCTOBER 21-23 2016 The Music Center's Dorothy Chandler Pavilion 3 performances ARTIFACT SUITE Music by Johann Sebastian Bach with variations by Eva Crossman-Hecht Choreography by William Forsythe

# LUDWIGSHAFEN AND BONN, GERMANY:

Choreography by Stanton Welch AM



MELBOURNE, AUSTRALIA: JUNE 30 - JULY 9, 2016 Arts Centre Melbourne State Theatre 12 performances ROMEO & JULIET Choreography by Stanton Welch AM Music by Sergei Prokofiev

> APRIL 7-12, 2017 Theater Im Pfalzbau April 7-8, 2017 Theater Bonn April 11-12, 2017 4 performances TAPESTRY Music by Wolfgang A. Mozart Choreography by Stanton Welch AM MANINYAS Music by Ross Edwards Choreography by Stanton Welch AM VELOCITY Music by Michael Torke









\$877,356.25 Awarded in scholarships in FY17

**389** Students supported financially

**43** Performances offered to the public

**88** Performance opportunities for students enrolled in the Academy

**more than 60%** of Houston Ballet Company dancers trained with the Academy as of 2016





## INTERNATIONAL MEETS

### The International Meeting of Junior

**Ballets** took our HBII students to the Ecole Supérieure de Danse in Cannes, France. Other schools participating in this event included the Norwegian National Ballet 2 and the Cannes Jeune Ballet.

Assemblée Internationale 2017, held by Canada's National Ballet School, brought together **21** professional ballet schools from **11** countries for a week of dancing and performances in Toronto, Canada.

## SPRING CELEBRATION

Houston Ballet Academy's inaugural Spring Celebration launched this year with three performances involving **182** preschool students, attended by **525** parents and family members.



Number of international students that trained during the summer intensive program

Weeks of training, performing and experiencing Houston Ballet and Houston Ballet Academy

**1,886** Students who auditioned (Lower School and Upper School)

Students who attended the summer intensive program (Preschool, Lower School and Upper School)



## EDUCATION AND COMMUNITY ENGAGEMENT





### EDUCATION AND COMMUNITY ENGAGEMENT AT A GLANCE

Houston Ballet Education and Community Engagement (ECE) is committed to providing high-quality, community-sponsored educational programming to the diverse population of Houston and its surrounding areas.

62,658 Students reached

**15%** Increase from 2015-16

**18** Community supported programs

276: Number of schools, libraries, and community centers + Houston Ballet Center for Dance and the Wortham Theater Center

School programming, Adapted programming, Community programming

#### HIGHLIGHTS

ECE offers 5 Student Matinees per year to help facilitate equitable access to the very best that Houston Ballet has to offer. In 2016-17, schools had the opportunity to bring students full-length day time performances of American Ingenuity, Stanton Welch's new Nutcracker, and Cinderella.



Chance to Dance is an entry point for low income students into the Houston Ballet Academy, a world renowned training facility. At the end of the class series, Houston Ballet artistic staff observes all of the children and select those they feel have both the aptitude and desire to pursue ballet to receive full scholarships to Houston Ballet Academy.

by the Texas Education Agency

**25** first and second graders participate in the program per school

**34** Chance to Dance students were awarded scholarships in 2016-17

65 students are currently in Houston Ballet Academy who entered through the Chance to Dance program

What a fantastic opportunity to be able to bring our students to see a world class ballet performance...The students were stunned by the music and beauty of the dancing. Very inspiring... ??

-Teacher, Cypress Falls HS

Access to this program means a lot to the Franklin community because they have limited opportunites when it comes to extracurricular programs.

-Teacher, Franklin Elementary

9 partner elementary schools where **75%** or more of their students identified as economically disadvantaged

## HOUSTON BALLET SPECIAL EVENTS



## THANK YOU HOUSTON BALLET HOSTS





# Ambassador Party Hosts: Carolyn and Mike Mann

Hallie Vanderhider

#### Green Room Hosts:

Gary V. Beauchamp and Marian Wilfert Beauchamp Rick and Cecily Burleson Yasuhiko and Akemi Saitoh Kelley Lubanko and Kristy Bradshaw Martha Rocks, Dale Konicek, and Ann Trammell

## Cast Party Hosts:

Amy LeBlanc Cloud and Jeremy Cloud Jerry Ann Woodfin-Costa and Victor Costa Sasha Davis and Joe Matulevich



## JUBILEE OF DANCE ONSTAGE DINNER





Anne and Albert Chao 2016 Ballet Ball Chairmen

Honoring Ann Trammell

#### Saturday, February 25, 2017 Wortham Theater Center

In 2017, the Houston Ballet Ball was chaired by Anne and Albert Chao. To celebrate the production of *Cinderella*, the evening, themed Enchantment, was one of the most glamourous parties on Houston's spring social calendar. The event honored muchdeserving Ann Trammell, long time member of the Board of Trustees and steadfast supporter of Houston Ballet. Wortham Theater Center was transformed into a mysterious castle, complete with ghost-costumed Academy students to greet guests, and décor by Richard Flowers and The Events Company. Nearly 450 attendees enjoyed a silent auction with stunning jewels by Preferred Jewelry Partner Tenenbaum Jewelers and unique art curated by David Shelton Gallery. The evening continued with an exquisite dinner by City Kitchen and dancing the night away to Party on the Moon, generously underwritten by Diane Lokey Farb. The Ball raised more than \$1.1 million in support of Houston Ballet's initiatives.







Kristy and Christopher Bradshaw Kelley and Stephen Lubanko Jubilee of Dance Onstage Dinner Chairmen

#### Honoring Margaret Alkek Williams

#### Friday, December 2, 2016 Wortham Theater Center

The third annual Jubilee of Dance Onstage Dinner, chaired by Kristy & Christopher Bradshaw and Kelley & Stephen Lubanko, was the most successful to date. Margaret Alkek Williams was honored for her outstanding gifts to Houston Ballet with a memorable tribute video during the performance. More than 200 attendees experienced an intimate dinner onstage immediately following Jubilee of Dance—the one-night-only performance—that has become a beloved tradition for Houston Ballet patrons. Guests had the opportunity to dine onstage immediately following the performance with the company dancers. Jubilee of Dance Onstage Dinner raised nearly \$150,000 for Houston Ballet.

## RAISING THE BARRE



The Patton Family Kingdom of Sweets Tea Party Chairmen

*Honoring* Lauren Anderson

#### Saturday, December 10, 2016 Four Seasons Hotel

The Kingdom of Sweets Tea Party enjoyed great success with almost 200 attendees. Event Chairs Mary and Ben Patton, along with their daughter Violet, were pleased to honor Lauren Anderson for her outstanding work in Houston Ballet's Education and Community Engagement department. Families enjoyed the opportunity to have their photo taken with the Sugar Plum Fairy, Principal dancer Sara Webb. Children decorated festive cookies, read with the Snow Queen, and interacted with other costumed characters through various themed activities from Houston Ballet's new production of The Nutcracker by Stanton Welch AM. Table and ticket sales, combined with silent auction proceeds, raised nearly \$50,000 in proceeds to Houston Ballet.













Holly and Austin Alvis Rachel and Sebastien Solar Raising the Barre Chairmen

Sunday, April 30, 2017 Café Annie

### BB&T Presenting Sponsor

The seventh annual Raising the Barre: "A Dinner in Four Acts" raised a record \$81,000 in 2017. This incredibly popular event was chaired by Holly & Austin Alvis and Rachel & Sebastien Solar. Ballet Master, Barbara Bears emceed the evening and introduced a chef/dancer pairing between each course. The evening featured four of Houston's top chefs, including Chef Robert Del Grande (Café Annie), Chef Lance Gillum (Uchi), Chef Rebecca Masson (Fluff Bake Bar), and Chef Nicole Routhier (Le Colonial), as well as Houston Ballet company dancers Chun Wai Chan, Derek Dunn, Jacquelyn Long, and Katharine Precourt, who served as inspiration for each course and as sous chefs in the kitchen.







Chairman: Mary Alice Parmet The Twelve Days of Christmas

Texas Children's Hospital – Pavilion for Women

Hats off to Market Chairman, Mary Alice Parmet, who pulled out all the stops to make the 2016 Nutcracker Market "The Twelve Days of Christmas" a golden success! All in search for the perfect must-have gift for their "true loves," close to 100,000 shoppers spent an amazing \$18.3 million at NRG Center, increasing Nutcracker Market's total contribution to Houston Ballet to \$57 million since 1981. Cue in the "twelve drummers drumming" for such a fun holiday theme! An endless thank you to our dedicated committee chairmen, generous donors, loyal shoppers, long-time sponsors and underwriters, and our 1,000+ volunteers!

Proceeds from each admission and special event ticket that you purchase, plus 10% of all the merchandise you buy, goes back to Houston Ballet Foundation, its Academy and Scholarship Programs.

## SPECIAL RECOGNITION



2017 TEXAS MEDAL OF ARTS Lauren Anderson, Dance Award

"...Anderson remains a vibrant and important figure in the dance community as a teacher, speaker and Education & Community Engagement Program Manager at the Houston Ballet."

- Texas Medal of Arts

- Texas Medal of Arts

2017 TEXAS MEDAL OF ARTS

Lynn Wyatt, Individual Arts Patron Award

table activities, including raising money for organizations such as the Houston Grand Opera, Houston Ballet, and Elton John AIDS Foundation."

"Wyatt is best known for her impeccable fashion and chari-





**2016 DANCE TEACHER MAGAZINE AWARD** Claudio Muñoz, HBII Ballet Master

"Muñoz has been putting dancers together at Houston Ballet Academy for 17 years, with a stunning record of former students in the company. From principals to corps de ballet members, more than half the company has spent time in Muñoz's classroom."

- Dance Teacher Magazine

June 30, 2017		General Fund	Endowment Fund		Plant Fund	Total		
Assets								
Cash and cash equivalents	\$	2,599,276	\$ 514,048	\$	4,956,029	\$	8,069,353	
Pledges receivable		2,626,923	2,511,814		71,080		5,209,817	
Other receivables		191,892	-		-		191,892	
Prepaid and deferred								
production expenses		864,801	-		-		864,80 <sup>-</sup>	
Investments, at fair value		768,104	72,521,316		-		73,289,420	
Fixed assets, net		3,739,324	-		43,588,517		47,327,84	
Total Assets	\$	10,790,320	\$75,547,178	\$	48,615,626	\$	134,953,124	
Liabilities Accounts payable and								
Accounts payable and accrued liabilities Deferred revenue Due to (from) other funds	\$	1,515,256 5,577,338 (3,170)	\$ - - 7,173	\$	- (4,003)	\$		
Accounts payable and accrued liabilities Deferred revenue	\$	5,577,338	-	\$	- (4,003) (4,003)	\$	5,577,338	
Accounts payable and accrued liabilities Deferred revenue Due to (from) other funds	•	5,577,338 (3,170)	7,173	\$		\$	5,577,338	
Accounts payable and accrued liabilities Deferred revenue Due to (from) other funds Total Liabilities	•	5,577,338 (3,170)	7,173	\$		\$	1,515,256 5,577,338 7,092,594	
Accounts payable and accrued liabilities Deferred revenue Due to (from) other funds Total Liabilities Commitments and Contingencie	•	5,577,338 (3,170)	7,173	\$		\$	5,577,338	
Accounts payable and accrued liabilities Deferred revenue Due to (from) other funds Total Liabilities Commitments and Contingencie	•	5,577,338 (3,170) 7,089,424	7,173	\$	(4,003)	\$	5,577,33	
Accounts payable and accrued liabilities Deferred revenue Due to (from) other funds Total Liabilities Commitments and Contingencie Net Assets Unrestricted	•	5,577,338 (3,170) 7,089,424 976,160	7,173	\$	(4,003)	\$	5,577,33 7,092,59 89,687,51	
Accounts payable and accrued liabilities Deferred revenue Due to (from) other funds Total Liabilities Commitments and Contingencie Net Assets Unrestricted Temporarily restricted	•	5,577,338 (3,170) 7,089,424 976,160	7,173 7,173 40,091,730	\$	(4,003)	\$	5,577,33 7,092,59 89,687,51 2,724,73	

## HOUSTON BALLET FOUNDATION AND HOUSTON BALLET GUILD, INC.

Combined Statement of Financial Position

## HOUSTON BALLET FOUNDATION AND HOUSTON BALLET GUILD, INC.

## Combined Statement of Activities

		T	Democrati	
Year Ended June 30, 2017	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Operating Income				
Performance	\$ 10,772,978	ş -	ş -	\$ 10,772,978
Tuition	3,935,058	· _	· _	3,935,058
Special events	9,262,351	-	-	9,262,351
Investment	1,436,199	-	-	1,436,199
Other	1,487,080	-	-	1,487,080
Total Operating Income	26,893,666	-	-	26,893,666
Operating Expenses				
Production and company	19,339,453	-	-	19,339,453
Ballet academy	4,366,260	-	-	4,366,260
Marketing and public relations	4,327,718	-	-	4,327,718
Fund-raising	1,959,436	-	-	1,959,436
General and administrative	2,432,968	-	-	2,432,968
Special events	3,884,628	-	-	3,884,628
Total Operating Expenses	36,310,463	-	-	36,310,463
Decrease in Net Assets from Operating Activities Before Public and Private Support, Releases				
from Restrictions and Transfers	(9,416,797)	-	-	(9,416,797)
Public and Private Support Contributions	4,676,775	2,724,736	-	7,401,511
Increase (Decrease) in Net Assets from Operating Activities Before Releases from				
Restrictions and Transfers	(4,740,022)	2,724,736	-	(2,015,286)
Net Assets Released from Restrictions	5,576,178	(5,576,178)	-	-
Increase (Decrease) in Net Assets from Operating				
Activities Before Interfund Transfers	836,156	(2,851,442)	-	(2,015,286)
Interfund Reclassification	(833,333)	-	-	(833,333)
Increase (Decrease) in Net Assets from Operating				
Activities	2,823	(2,851,442)	-	(2,848,619)
Endowment Activities				
Contributions	-	-	3,118,390	3,118,390
Investment income	-	-	1,237	1,237
Net appreciation (loss) on investments	8,841,669	-	-	8,841,669
Investment expenses, net	(225,549)	-	(19,871)	(245,420)
Interfund reclassification	(1,500,000)	-	-	(1,500,000)
Increase in Net Assets from Endowment Activities	7,116,120	-	3,099,756	10,215,876
Plant Activities				
Contributions	630,082	-	-	630,082
Gain on sales	21,352	-	-	21,352
Interest and other income, net	10,362	-	-	10,362
Depreciation	(1,454,737)	-	-	(1,454,737)
Interfund reclassification	2,333,333	-	-	2,333,333
Increase in Net Assets from Plant Activities	1,540,392	-	-	1,540,392
Total Increase (Decrease) in Net Assets	8,659,335	(2,851,442)	3,099,756	8,907,649
Net Assets, beginning of year	81,028,184	5,576,178	32,348,519	118,952,881
Net Assets, end of year	\$ 89,687,519	\$ 2,724,736	\$ 35,448,275	\$ 127,860,530

## HOUSTON BALLET FOUNDATION AND HOUSTON BALLET GUILD, INC.

Year Ended June 30, 2017	General Fund	Endowment Fund	Plant Fund	Total
Cash Flows from Operating Activities				
Total increase (decrease) in net assets	\$ (2,848,619)	\$ 10,215,876	\$ 1,540,392	\$ 8,907,649
Adjustments to reconcile change in net	, , ,	. , ,	. , ,	. , ,
assets to net cash provided by (used in)				
operating activities:				
Write off of set costs	544,274	-	-	544,274
Gain on disposal of assets	-	-	(21,352)	(21,352
Net realized and unrealized gains				
on investments	(103,469)	(8,841,669)	-	(8,945,138
Depreciation	2,325,315	-	1,454,737	3,780,052
Changes in operating assets and liabilities:				
Pledges receivable	(586,576)	(2,476,814)	(71,080)	(3,134,470
Other receivables	(132,772)	-	-	(132,772
Prepaid and deferred production expenses	552,089	-	-	552,089
Accounts payable and accrued liabilities	1,398,875	4,732	(1,416,942)	(13,335
Deferred revenue	583,476	-	-	583,476
Net Cash Provided by (Used in) Operating				
Activities	1,732,593	(1,097,875)	1,485,755	2,120,473
Activities	1,752,575	(1,077,073)	1,105,755	2,120,175
Cash Flows from Investing Activities				
Capital expenditures	(3,232,658)	-	(464,998)	(3,697,656
Purchase of investments	(1,011,706)	(9,531,749)	-	(10,543,455
Proceeds from sale of assets	-	-	99,433	99,433
Proceeds from sales and maturities of				
investments	987,927	10,326,373	-	11,314,300
Not Cash Provided by (Used in) Investing		· ·		
	(3 256 437)		(365 565)	() 877 378
Net Cash Provided by (Used in) Investing Activities	(3,256,437)	794,624	(365,565)	(2,827,378
Activities	(3,256,437)		(365,565)	(2,827,378
Activities	(3,256,437) (1,523,844)		(365,565) 1,120,190	(2,827,378
Activities Net Increase (Decrease) in Cash and Cash Equivalents		794,624		
Activities Net Increase (Decrease) in Cash and Cash Equivalents Cash and Cash Equivalents,	(1,523,844)	794,624 (303,251)	1,120,190	(706,905
Activities Net Increase (Decrease) in Cash and		794,624		
Activities Net Increase (Decrease) in Cash and Cash Equivalents Cash and Cash Equivalents,	(1,523,844)	794,624 (303,251)	1,120,190	(706,90

Combined Statement of Cash Flows

## HOUSTON BALLET FOUNDATION AND HOUSTON BALLET GUILD, INC.

Combined Statement of Functional Expenses

## HOUSTON BALLET FOUNDATION AND HOUSTON BALLET GUILD, INC.

Combined Statement of Functional Expenses

	Program	Services			Support Service	25		
	Production and Company	Ballet Academy		ing and Relations	General and Administrative	Fund- Raising	Special Events	Total
Advertising	\$ -	\$ 120,947	\$ 1,93	30,733	\$-	\$ 148,608	\$ -	\$ 2,200,288
Computer maintenance, software	24,227	35,949		35,949	35,950	24,227	-	156,302
Costumes, scenery and designers	1,277,881	-		-	-	-	-	1,277,88 <sup>°</sup>
Depreciation	2,834,473	509,158	14	45,474	145,473	145,474	-	3,780,052
Donor benefit expenses	-	-		-	-	-	3,884,628	3,884,628
Equipment rentals	1,665	1,665		476	475	476	-	4,75
Insurance	59,445	59,445		16,984	16,984	16,984	-	169,842
Investment expense	-	-		-	245,420	-	-	245,420
Music and royalties	222,976	-		-	-	-	-	222,970
Office supplies	7,877	4,126		11,284	48,694	10,201	-	82,182
Postage and handling	7,056	3,181		8,206	4,745	13,209	-	36,397
Printing	-	-	5	10,149	-	15,463	-	525,612
Professional fees	-	-		-	193,854	-	-	193,854
Repairs and maintenance	387,921	162,531		46,437	46,438	46,437	-	689,764
Salaries, payroll taxes and								
employee benefits	12,754,382	1,854,190	1,07	78,417	1,871,651	1,447,780	-	19,006,420
Scholarships	-	877,356		-	-	-	-	877,350
Shipping and freight	277,970	-		-	-	-	-	277,970
Shoes and tights	235,218	-		-	-	-	-	235,218
Stage equipment and supplies	291,847	-		-	-	-	-	291,84
Stipends and subsidized housing	-	325,022		-	-	-	-	325,022
Summer housing	-	444,298		-	-	-	-	444,298
Telephone and utilities	163,772	163,111		46,603	46,601	46,603	-	466,690
Theater costs	790,022	-		-	-	-	-	790,022
Ticket service, booking fees	-	-	28	84,033	-	-	-	284,03
Travel and entertainment	459,601	124,467		35,063	42,161	32,659	-	693,95 <sup>°</sup>
Miscellaneous	52,278	189,972		23,384	131,864	156,789	-	854,287
	\$ 19,848,611	\$ 4,875,418	\$ 4,4	73,192	\$ 2,830,310	\$ 2,104,910	\$ 3,884,628	\$ 38,017,069







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Patron Services Manager, Megan Raines Special Events Manager, Shannon Stricker Director of Individual Giving, Ashley G. Tagle

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Education Marketing and PR Coordinator, Christina Bielstein

Marketing and PR Coordinator, Ashleigh Graves Marketing and PR Coordinator, Raven Nielsen Graphic Design Coordinator, Colleen Templeton Merchandise and Display Coordinator, Carol Simmons Group Sales Associate (Corporations), Pamela Perry\* Group Sales Associate, Catrinia Ruben\*

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Director of Production, Andrew Nielsen

## ARTISTIC

#### Artistic Director, Stanton Welch AM\*

#### Associate Director of Artistic Operations, Kelli Gilson

- Principal Ballet Master, Louise Lester\*
- Ballet Master, Steven Woodgate\*
- Ballet Master, Barbara Bears\*
- Associate Choreographer, Christopher Bruce\*, C.B.E.
- Artistic Coordinator, Bridget Jamison
- Artistic Administrative Associate, Marian Kedziora
- Principal Coaches, Yannick Boguin, Johnny Eliasen Coach, Dawn Scannell\*

#### MUSIC

#### Music Director, Ermanno Florio\*

- Orchestra Manager/Music Administrator, Richard Reeves\*
- Concertmaster, Denise Tarrant\*
- Pianists' Manager, Theresa Hanebury\*
- Solo Pianist/Music Coordinator,
- Katherine Burkwall-Ciscon\*
- Academy Pianist/Pianists' Coordinator, William Patterson Academy Pianist/Rehearsal Pianist, Jennifer Edmondson
- Full-Time Academy Pianists: Helena Barker, Jennifer
- Edmondson, Grecia Lavanderos\*, William Marsden\*,
- William Patterson, Janusz Rothbard,
- April Zhi Li-Thompson
- Part-Time Pianists, Tony Barilla, Krystel Grauvogl, Tomoe Hayashi, Ning-Chih Hsu, Nara Jeffus,

### Liz Mendez, Pelayo Parlade Academy Percussionists: Aaron Hermes, Ilva Kolosz, David

Sharma, Kirk Suddreath

#### ACADEMY

Academy Director, Vicki Attard Ballet Master HBII, Claudio Munoz\* Middle School Principal, Cheryne Busch\* Lower School Principal, Melissa Bowman Instructor, Children's Ballet Master, Beth Everitt

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Harris Masterson III Artistic Director - Stanton Welch AM The Fondren Foundation Principal Dancer – Connor Walsh The Albert and Margaret Alkek Foundation Principal Dancer – Jared Matthews The Cullen Trust for the Performing Arts Principal Dancer - Sara Webb The Anita B. Stude Principal Dancer – Ian Casady The Robert F. Parker Principal Dancer – Yuriko Kajiya The Melza M. Barr Principal Dancer – Melody Mennite The Houston Ballet Guild Principal Dancer – Karina González The Houston Ballet Guild First Soloist Dancer – Jessica Collado



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- Pg 25 Halle Vanderhider.

- Pg 43 Houston Ballet costumes.

- Ian Casady. Photo by Claire McAdams. Pa 50-51 Harper Watters. Photo by Claire McAdams. Back: Jacquelyn Long. Photo by Claire McAdams.

Cover: Karina Gonzalez and Harper Watters. Photo by Claire McAdams Pg 2 Houston Ballet costumes. Photo by Leonel Nerio. Orchestra rehearsal Piano. Pg 3 Monica Gomez. Photo by Claire McAdams. Pg 4 Katharine Precourt and Linnar Looris. Photo by Claire McAdams. Pa 5 Board President Allison Thacker Pg 6 Executive Director Jim Nelson. Photo by Amitava Sarkar. Pg 7 Artists of Houston Ballet in Artifact Suite. Photo by Amitava Sarkar. Artists of Houston Ballet in Year of the Rabbit. Photo by Amitava Sarkar. Pg 8-9 Artists of Houston Ballet in *La Bayadere*. Photo by Amitava Sarkar. Karina Gonzalez in Other Dances. Photo by Amitava Sarkar. Pa 10 Houston Ballet Orchestra rehearsal. Houston Ballet Orchestra Conductor Ermanno Florio in rehearsal Houston Ballet Orchestra rehearsal. Pg 11 Mackenzie Richer in The Tempest. Photo by Amitava Sarkar. Bridget Kuhns and Jared Matthews in Grosse Fuge. Photo by Amitava Sarkar. Jessica Collado and Artists of Houston Ballet in Cinderella. Photo by Amitava Sarkar. Pg 12 Karina Gonzalez and Connor Walsh in The Tempest. Photo by Amitava Sarkar. Allison Miller in Year of the Rabbit. Photo by Amitava Sarkar. Artists of Houston Ballet in Artifact Suite. Photo by Amitava Sarkar. Natalie Varnum in Son of Chamber Symphony. Photo by Amitava Sarkar. Pg 13 Artists of Houston Ballet in The Nutcracker. Photo by Amitava Sarkar. Pg 14 Monica Gomez and Christopher Coomer in The Tempest. Photo by Amitava Sarkar. Sara Webb in Other Dances. Photo by Amitava Sarkar. Pg 15 Jessica Collado and Chun Wai Chan in Artifact Suite. Photo by Amitava Sarkar. Jacquelyn Long Artists of Houston Ballet in Son of Chamber Symphony. Photo by Amitava Sarkar. Pg 16 Artists of Houston Ballet in Stepping Stones. Photo by Amitava Sarkar. Connor Walsh and Artists of Houston Ballet in Year of the Rabbit. Photo by Amitava Sarkar. Pg 17 Christopher Coomer, Jared Matthews, and Artists of Houston Ballet in Romeo and Juliet. Photo by Amitava Sarkar. Katharine Precourt and Linnar Looris in Artifact Suite. Photo by Amitava Sarkar. Jessica Collado and Ian Casady in Maninyas. Photo by Amitava Sarkar. Sara Webb and William Newton in Velocity. Photo by Amitava Sarkar. Pg 18 Students of Houston Ballet Academy. Photo by Jaime Lagdameo. Pg 19 Students of Houston Ballet Academy. Students of Houston Ballet Academy in Graduation Ball. Photo by Amitava Sarkar. Pg 20 Students of Houston Ballet's 2017 Summer Intensive. Photo by Amitava Sarkar. Pg 21 Students in ECE's Student Matinee. Photo by Amitava Sarkar. Pg 22-23 Students in ECE's Chance to Dance Program Students of Houston Ballet's 2017 Summer Intensive. Photo by Amitava Sarkar. Pg 24 Caroline Borland and Rat King Gary V. Beauchamp and Marian Wilfert Beauchamp. Kelley Lubanko and Kristy Bradshaw Pg 26 Jim Nelson, Ann Trammell, Allison Thacker, and Stanton Welch AM. Ballet Ball Decor Anne and Albert Chao and Ann Trammell. Photo by Priscilla Dickson. Pg 27 Margaret Alkek Williams, Stanton Welch AM\_Photo by Wilson Parish. Harper Watters, Kristy Bradshaw, Kelley Lubanko, Jessica Collado. Troy and Allison Thacker\_Photo by Wilson Parish Pg 28 Mary, Violet, and Ben Patton. Photo by Gary Fountain. Lauren Anderson and James Nelson. Photo by Gary Fountain. Pg 29 Dancers, Chefs, and Chairs. Photo by Jenny Antill Guests Enjoying Raising The Barre. Photo by Jenny Antill. Austin and Holly Alvis & Rachel and Sebastien Solar. Photo by Jenny Antill Pg 29-31 Shoppers enjoying the Nutcracker Market Pg 32 Lauren Anderson. Photo by Todd Spoth. Lynn Wyatt. Photo by Priscilla Dickson. Claudio Muñoz, HBII Ballet Master, Photo by Jaime Lagdameo. Pg 38 Sara Webb and Ian Casady in Madame Butterfly. Photo by Amitava Sarkar. Melody Mennite and Rhys Kosakowski in Stepping Stones. Photo by Amitava Sarkar. Melody Mennite and Artists of Houston Ballet in The Nutcracker. Photo by Amitava Sarkar. Pg 40 Ian Casady. Photo by Claire McAdams. Pg 41 Charles-Louis Yoshiyama and Artists of Houston Ballet in Cinderella. Photo by Amitava Sarkar. Pg 44 Jared Matthews. Photo by Claire McAdams. Pg 45 Jim Nelson and Mary Alice enjoying the Nutcracker Market Shoppers enjoying the Nutcracker Market Pg 46-47 Shoppers enjoying the Nutcracker Market Pg 49 Jessica Collado. Photo by Claire McAdams.



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